



Item No.: 4E

Date of Meeting: December 19, 2019

Authorize Personal Services Consultant Contract for Port of Tacoma Strategic Plan

Mark Little, CPPO
Director Contracts and Purchasing



Request

Port of Tacoma Strategic Plan



Request authorization for the Port of Tacoma Executive Director, or his delegate, to enter into Personal Services Contract Agreement No. 071173 with Maul Foster & Alongi, Inc. for Strategic Plan Consultant Services in the amount of \$291,900.

Background

Port of Tacoma Strategic Plan

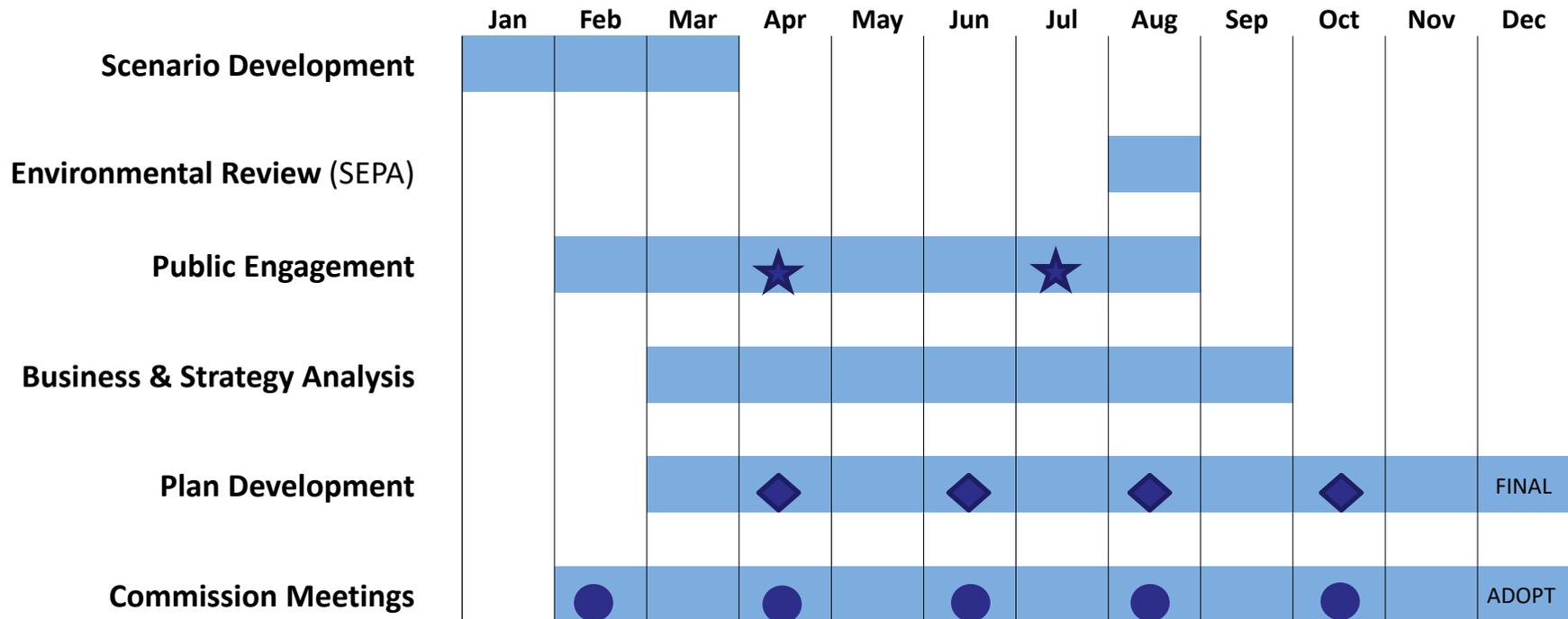


Key historical dates

April 2012	Port of Tacoma Strategic Plan adopted
April 2014	Strategic Plan goals and initiatives updated
August 2015	The Northwest Seaport Alliance was formed
August 2015	The NWSA Strategic Plan was adopted
June 2019	Arrival of Eric Johnson, Port of Tacoma Executive Director

2020 Schedule (Tentative)

Port of Tacoma Strategic Plan



● Study Session / Briefing

★ Open House

◆ Draft

Next Steps

Port of Tacoma Strategic Plan



1. Execute contract.
2. Launch planning process in January.
3. Engage Commissioners via Study Session early in 2020.
4. Establish Strategic Plan Review Committee, which may include up to two Commissioners.

Request

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Planning Context

Port of Tacoma Strategic Plan



1990 Federal Puyallup Tribe Land Claims Settlement

State of Washington and Pierce County

Port of Tacoma Strategic Plan

RCW 53
PORT DISTRICTS
Comprehensive Scheme of Harbor Improvements (CSHI)

RCW 90.58
SHORELINE
MANAGEMENT ACT

RCW 36.70A
GROWTH
MANAGEMENT ACT

RCW 36.70A.085
COMPREHENSIVE PLAN –
PORT ELEMENTS

*City of Tacoma
Tideflats Subarea
Plan (TSAP)*

Real Estate and Economic
Development

Capital Investment Plan (CIP)

Recreation and Public
Access

Community Engagement and
Partnerships

Environmental: Habitat Development,
Water Quality, Air Quality, Remediation,
Sea level Rise

Marine Cargo Operations Northwest Seaport Alliance

Transportation
Infrastructure

Supportive
Industrial Uses

2020 Strategic Plan Purpose

Port of Tacoma Strategic Plan



- Community engagement
- Establish goals to implement our port mission
- Develop real estate acquisition strategies
- Establish Port of Tacoma economic development vision and priorities
- Establish initiatives for the Port, and initiatives that compliment the NWSA
- Provide accessible visual tools such as maps
- Provide real time decision-making guidance
- Provide higher education partnership and program opportunities
- Establish guidance for recreational opportunities
- Identify the advantages of the Port of Tacoma vs. other industrial areas

2020 Plan Elements

Port of Tacoma Strategic Plan



- **Goals and Strategic Theme**
- **Economic Development**
 - Real estate and land use
 - Port of Tacoma focused opportunities
 - Marine cargo support
- **Transportation**
 - Rail
 - Road
- **Environmental**
 - Habitat development
 - Water quality
 - Air quality/sustainable practices
 - Remediation
 - Climate change and adaption
- **Community Partnerships**
 - Governments
 - Institutions of higher education
 - Social responsibility
 - Workforce training
 - Non-Governmental Organization
- **Recreation & Public Access**
- **Port Staff Office Location**
- **Port Financial capacity and role of tax levy**
- **Implementation Steps**